

Car tyre business product portfolio

Petri Niemi

Head of Product and Price Management

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Contents

- 1. Product segments
- 2. Research and Development
- 3. Car manufacturer co-operation
- 4. Innovations



Product segments Room to grow

- Active in products launchings; >25% of annual sales with products less than 2 years old.
- Maintain the most modern and competitive winter tyre range.
- High investments in premium summer tyres.
- Investments in North American All-Season products.

	Summer tyres		Winter tyres		All Season tyres	
Passenger cars	SCANDINAVIA	\Rightarrow	SCANDINAVIA	ightharpoonup	SCANDINAVIA - no market	
SUV	RUSSIA	\supset	RUSSIA		RUSSIA – no market	
LT	CENTRAL EUROPE		CENTRAL EUROPE		CENTRAL EUROPE All-Weather products	\Rightarrow
Van	NORTH AMERICA	\Rightarrow	NORTH AMERICA		NORTH AMERICA All-Weather products	
					All-Season products	3

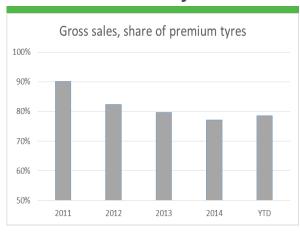


Product portfolio Concentrate on profitable mix

Winter tyres



Premium tyres



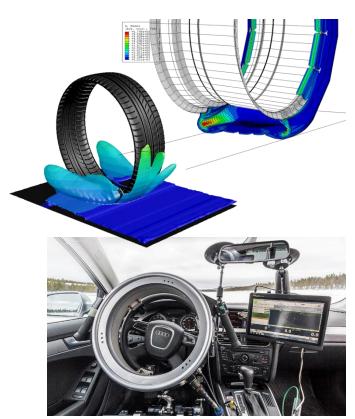
SUV tyres





Research and Development Technological and innovative forerunner

- Highest priority in safety
- Maintain our status as the manufacturer of the world's best winter tyres
- One of the best manufacturer of premium summer tyres
- All strategic R&D know-how and capabilities in own hands
- More investments and capabilities also for emerging technologies
- Best and unique product innovations





TestingHighest safety and consumer satisfaction







It's all in the feel

Approximately 50% of product development costs are spent on testing

Develop and invest into new testing methods and devices to meet increasing needs from consumers and car manufacturers

Winter testing

The company has its own testing center spanning over 700 hectares in Ivalo, Finnish Lapland, 300 km north of the Arctic Circle

Continuing investments to maintain leadership position in winter tyre testing capabilities and knowhow

Summer testing

On the Nokia Testing Center, Nokian Tyres simulates almost all driving situations on northern roads

Investment in 2016 in own summer testing center in Southern Europe



Car manufacturer co-operation Selective investments in OE business

- Maintain strong position and co-operation with car manufacturers in profitable complete winter wheel business
- Focus on limited summer OE supply agreements with premium car manufacturers. Supporting brand awareness
- The customers with high quality and specific requirements → additional driver for process and product development
- Our both factories received the car industry's ISO/TS16949 quality certification in 2013. The factories have also been audited by several premium car manufacturing companies







InnovationsMost appreciated product innovation

- Maintain innovation road map for coming years as targets for R&D
- Visible and value adding innovations in all new products
 - More safety, easier driving, more peace of mind
- Investments for innovation capabilities



Safety and driving comfort
Patented Nokian DSI, Driving Safety Indicator



First-class winter grip, more precise handling Nokian Cryo Crystal concept

